

# Anti-Bribery & Anti-Corruption

POLICY & GUIDELINES



# **Table of Contents**

Abbrevi	iations	1			
1.0	Objectives	2			
1.1.	General Information	2			
1.2.	Policy & Guidelines Objectives	2			
2.0	Key Definition	2			
2.1.	Anti-Bribery and Anti-Corruption Policy & Guidelines	2			
2.2.	Audit and Risk Committee				
2.3.	Bribery				
2.4.	Board of Directors				
2.5.	Code of Conduct and Ethics	3			
2.6.	Corporate Hospitality	3			
2.7.	Corruption	3			
2.8.	Delegation of Authority Matrix	3			
2.9.	Donation	3			
2.10.	Employee	3			
2.11.	Extortion Payment	3			
2.12.	Facilitation Payment	3			
2.13.	Gift	4			
2.14.	Guideline on Adequate Procedure	4			
2.15.	ISO 37001:2016	4			
2.16.	Management	4			
2.17.	Managing Director	4			
2.18.	Sponsorship	4			
2.19.	Whistleblower	4			
2.20.	Whistleblowing Policy & Guidelines	4			
3.0	Responsibility	5			
3.1.	Board of Directors	5			
3.2.	Managing Director	5			
3.3.	Chief Financial Officer	5			
3.4.	Management (Head of Departments)	5			
3.5.	Employee	5			
3.6.	Amendments to Policy & Guidelines	6			
4.0	Corruption Risk Assessment Approach	6			
5.0	Gift and Corporate Hospitality	7			
5.1.	Purchase of Gift and Corporate Hospitality	7			
5.2.	Gift Acceptance	8			



5.3.	Entertainment Acceptance	8		
6.0	Corporate Social Responsibility			
6.1	Donation and Sponsorship			
6.2.	Education, and Sports & Recreational Sponsorships			
7.0	Facilitation and Extortion Payments	10		
7.1.	Facilitation Payment	10		
7.2.	Exception to Facilitation Payment (Extortion Payment)	10		
8.0	Due Diligence Procedures and Dealing with External Parties			
8.1.	Dealing with Vendors or Agents	12		
8.2.	Dealing with Customers	12		
8.3.	Dealing with Business Partners			
8.4.	Dealing with Public Officials			
8.5.	Dealing on Recruitment of Employees	14		
9.0	Reporting Procedures on Suspected Bribery or Corruption Activities	14		
9.1.	What to Report	14		
9.2.	How to Report	15		
10.0	Internal / External Assessment	16		
11.0	Training and Awareness Programme	16		
12.0	Record-Keening and Documentation	17		

# **Abbreviations**

In this Policy & Guidelines, the following abbreviations shall have the following meaning unless otherwise stated:

ABAC	Anti-Bribery & Anti- Corruption	ED	Executive Director
ARMC	Audit and Risk Management Committee	HR	Human Resource
BOD	Board of Directors	Lagenda Properties	Lagenda Properties
the Code	Code of Conduct and Ethics	MACC	Malaysian Anti-Corruption Commission
CFO	Chief Financial Officer	MD	Managing Director
CSR	Corporate Social Responsibility	SSM	Suruhanjaya Syarikat Malaysia

#### 1.0 Objectives

#### 1.1. General Information

The Anti-Bribery & Anti-Corruption ("ABAC") Policy & Guidelines (hereinafter referred to as "Policy & Guidelines") defines the policies and procedures for Lagenda Properties and its subsidiaries (collectively known as "Lagenda Properties Group" or "the Group"). Rules (including Circulars and Letters) from the regulators shall automatically supersede the existing operating policies and procedures herein stated.

The Policy & Guidelines are applicable to the following stakeholders:

- a. Directors of Lagenda Properties, both executive and non-executive, unless otherwise stated in this Policy & Guidelines;
- b. every employee within the Group; and
- c. suppliers, sub-contractors, consultants, agents, representatives and others performing work or services for or on behalf of the Group.

It is the intention of Board of Directors ("BOD") of Lagenda Properties to ensure that these procedures serve as our commitment to prohibit bribery and corruption in the business conduct within the Group.

#### 1.2. Policy & Guidelines Objectives

The main objectives of this Policy & Guidelines are as follows:

- To ensure the policies and guidelines / practices are oriented towards embedding ABAC stance organisation wide, with guidance from Guideline on Adequate Procedures and requirements of Malaysian Anti-Corruption Commission ("MACC") Act 2009 (amended 2018), introduced via Section 4 of the MACC (Amendment) Act 2018:
- To ensure adequate and standardised ABAC policies and guidelines are consistently applied throughout the Group by all relevant staff; and
- To ensure that business operations within the Group are strictly adhering to the ABAC Policy & Guidelines.

#### 2.0 Key Definition

#### 2.1. Anti-Bribery and Anti-Corruption Policy & Guidelines

This refers to the ABAC Policy & Guidelines established by Lagenda Properties.

#### 2.2. Audit and Risk Management Committee

This refers to the Audit and Risk Committee ("ARMC") of Lagenda Properties, providing oversight of ERM and corruption risk assessment of the Group.

#### 2.3. Bribery

ISO 37001:2016 defines bribery as offering, promising, giving, accepting or soliciting of an undue advantage of any value (which could be financial or non-financial), directly or indirectly, and irrespective of location(s), in violation of applicable law, as an inducement or reward for a person acting or refraining from acting in relation to the performance of that person's duties.

#### 2.4. Board of Directors

This refers to as the BOD of Lagenda Properties.

#### 2.5. Code of Conduct and Ethics

This refers to as the formalised work and business ethics enforced within the Group.

#### 2.6. Corporate Hospitality

This refers to any considerate care of guests offered in the manner that complete expenses are borne by the company itself. This includes refreshments, accommodation and entertainment at a restaurant, hotel, club, resort and other venue.

# 2.7. Corruption

Transparency International defines corruption as the abuse of entrusted power for private gain.

# 2.8. Delegation of Authority Matrix

This refers to the approved documents stipulating the approving authority and authority limits allowed for the Board and management at Lagenda Properties.

#### 2.9. Donation

This refers to the gift given out by the Group for charity, humanitarian aid or to support local community welfare, whether in-kind or by way of financial contribution.

#### 2.10. Employee

This refers to any person who is in the employment of the Group, but not limited to executives and non-executives, contract employees.

#### 2.11. Extortion Payment

This refers to money that is forcibly extracted from the Group or its employee by real or perceived threat to health, safety and liberty and is outside the scope of ABAC.

#### 2.12. Facilitation Payment

This refers to illegal or unofficial payment made in return for services that the Group is legally entitled to receive without making such payment. For example, a payment made to government official or a person with certifying/ approval function to expedite the necessary action in the capacity of abovementioned person.



#### 2.13. Gift

This refers to items given/ received by the Group to/ from a third party or items received by the Group from a third party without the expectation of payment or benefit in return. For example but not limited to, voucher, gift cards, Company branded product or promotional items, hamper, and festive gifts (i.e. mooncake, mandarin orange, Christmas gift).

# 2.14. Guideline on Adequate Procedure

This refers to the document issued by the Prime Minister's Department in December 2018, pursuant to Section 17A (4) and (5) of the MACC Act 2009 (amended 2018).

#### 2.15. ISO 37001:2016

This refers to the international standards on requirements and guidance for establishing, implementing, maintaining, reviewing and improving an anti-bribery management system.

#### 2.16. Management

This refers to the management team of the Group, including HODs, General Manager ("ED"), Chief Financial Officer ("CFO"), Executive Director ("ED") and the Managing Director ("MD").

#### 2.17. Managing Director

Defined as the highest-ranking executive in a company, responsible for carrying out corporate policies established by the Board, acting as the main point of communication between the BOD and corporate operation.

#### 2.18. Sponsorship

This refers to support, either financially or by way of product and/ or services for an event or activities organised by a profit/ non-profit organisation, local communities, government departments or agencies, primarily aimed at raising awareness about the Group profile.

#### 2.19. Whistleblower

This refers to a person (internal or external) raising or reporting concerns of wrongful activities or wrongdoings as defined in the *Whistleblowing Policy & Guidelines Document* of Lagenda Properties.

#### 2.20. Whistleblowing Policy & Guidelines

This refers to the Whistleblowing Policy & Guidelines of Lagenda Properties, applicable to the Group.

#### 3.0 Responsibility

#### 3.1. Board of Directors

- a. Sets commitment towards prohibition of bribery and corruption in the business conduct within the Group;
- b. Approves the ABAC Policy & Guidelines;
- c. Ensures the alignment of ABAC Policy & Guidelines to the strategy of the Group;
- d. Maintains oversight on ABAC governance, ensuring that best practices of ABAC management system is established, implemented, maintained and reviewed to adequately address the Group's bribery and corruption risks, including the Policy & Guidelines; and
- e. Promotes appropriate ABAC culture within the Group.

# 3.2. Managing Director

- a. Provides overall direction on the establishment, implementation and periodic review of ABAC Policy & Guidelines;
- b. Ensures the integration of ABAC Policy & Guidelines requirements into key organisation functions such as human resource management, procurement and finance, and enhance the underlying controls on these key functions so as to support ABAC Policy & Guidelines requirements;
- c. Supports the resource allocation and investment in a robust and effective ABAC Policy & Guidelines;
- d. Supports adequate training and awareness programmes for the employees of the Group;
- e. Communicates on the ABAC Policy & Guidelines, both internally and externally;
- f. Promotes appropriate ABAC culture within the Group; and
- g. Support other relevant management personnel in preventing and detecting bribery and corruption.

#### 3.3. Executive Director/Chief Financial Officer

- a. Ensures that the ABAC Policy & Guidelines are adhered to within the Group;
- b. Reports on non-compliance cases to the ARMC, including follow-up action status on the said cases;
- c. Attends to inquiries about Company's ABAC Policy & Guidelines and its practices within the Group; and
- d. Facilitates the corruption risk assessment periodically.

#### 3.4. Management (HOD/GM)

- a. Ensures that the ABAC Policy & Guidelines are adhered to within their respective Departments; and
- b. Support Senior Management in ensuring that the ABAC Policy & Guidelines are implemented and throughout the Group.

# 3.5. Employee

- a. Executes the ABAC Policy & Guidelines, including enhancement of underlying controls on affected functions under his/her responsibility, as elaborated in this Policy & Guidelines:
- b. Adheres to the requirement of the ABAC Policy & Guidelines; and
- c. Reports on suspected bribery or corruption via the whistleblowing channel.

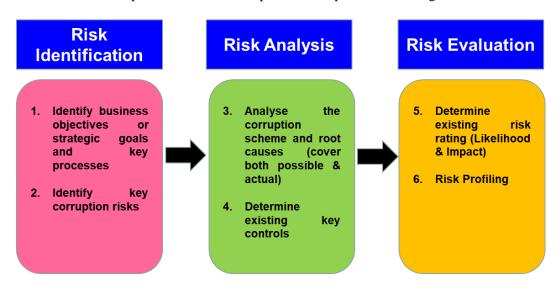


#### 3.6. Amendments to Policy & Guidelines

If there is any requirement to update, improve, and / or amendments made to this Policy & Guidelines, proposed changes shall be submitted for authorisation and for approval by the BOD. Key information on addition of new policy / procedure and deletion or variation of existing policy / procedures shall be indicated for version control purpose.

#### 4.0 Corruption Risk Assessment Approach

a. Lagenda Properties had established a Corruption Risk Management Framework guided by ISO 37001:2016 and Guidelines on Adequate Procedures. The framework outlines the governance, structure and policies, assessment process, and integration of risk management into the Group operations activities to promote continuous monitoring on the corruption risk identified. The corruption risk assessment process is depicted in the diagram below:



- b. The BOD, through the ARMC, shall oversee and ensure accountability of corruption risk identified with the corresponding controls to be implemented.
- c. The risk parameters (i.e. financial impact, customer relationship and reputation / media) are established to estimate the consequences of a risk, namely likelihood of occurrence and criticality of impact, based on Lagenda Properties' risk appetite.
- d. Risk Register is developed to capture potential corruption scheme(s), possible root causes, existing key controls and impact are maintained for the Group. The risks are then evaluated based on the likelihood of occurrence and criticality of impact (i.e., Low, Medium, High and Extreme) to provide a basis for Management in strategic decision-making process and mitigation of corruption risks.
- e. ARMC of Lagenda Properties shall conduct regular risk assessment i.e. on a yearly basis and/or when there is a change in law or circumstance of the business to ensure the identified corruption risks are remains relevant and adequate mitigating controls are discussed and implemented.
- f. Specific anti-corruption plan shall be identified by the respective Heads of Department and reported to the Managing Director and/or CFO for review and monitoring.

# 5.0 Gift and Corporate Hospitality

Lagenda Properties recognises the importance of gift and corporate hospitality giving/acceptance, donation and sponsorship activities to maintain good rapport with its vendors, customers and government officials. The policies and procedures set out below are to safeguard the Group's reputation and to protect its employee from allegation of soliciting bribe, corruption or exercising undue influence on external party(s) for personal gain.

#### 5.1. Purchase of Gift and Corporate Hospitality

- a. Purchase requisition pertaining gift and corporate hospitality shall be a reasonable amount, subject to the approval of the CFO and in line with the Delegation of Authority Matrix. Such gifts and hospitality shall fulfil <u>ALL</u> the following conditions prior to approval:
  - i. They are intended to maintain good rapport with the vendors/ customers of the Group and government officials;
  - ii. They are limited, customary and lawful under the circumstances;
  - iii. They do not have or perceived to be affecting action(s) or decision(s) of the receiving party;
  - iv. There shall be no expectation of any specific favour, benefit or advantages from the intended recipients;
  - v. There shall not be any corrupt/ criminal intent; and
  - vi. The giving out of gift or corporate hospitality shall be transparent.
- b. Purchase of gift or corporate hospitality, subject to the fulfilment of condition as stipulated in Clause 5.1(a), is only permitted to HODs and above within the Group.
- c. Any purchase of gift or corporate hospitality in nature exceeding RM5,000 requires second approval from the Managing Director in line with the Delegation of Authority Matrix.
- d. Purchase requisition pertaining to gift and corporate hospitality for government official from the public sector, it shall be restricted to statutory limit of the respective countries. However, gift in the form of cash or cash equivalent shall never be given or offered to any public or government officials.
- e. Purchase requisition on gift or corporate hospitality shall be indicated with purpose of requisition, including client or vendor name or representative details.
- f. In the event of any dispute between any internal practice, existing policy and or procedure already imbedded within the constitution of the organisation prior to the commencement of this ABAC Policy & Guidelines, the **limits** set in Section 5 of this ABAC Policy & Guidelines shall prevail over all other documentation.

#### **5.2.** Gift Acceptance

- a. Under no circumstances that an employee of the Group shall receive or soliciting for personal gift from an external party.
- b. Although the general principle is to immediately refuse or return such gifts, accepting a gift on behalf of Lagenda Properties is allowed only in very limited circumstances, whereby refusing the gift is likely to seriously offend and may sever Lagenda Properties' business relationship with the Third Party. However, in no circumstances may an employee, director or his/her family/household members accept gifts in the form of cash or cash equivalent.
- c. Any gift received by an employee of the Group from external party(s) requires declaration to the HR Department and/or Directors Office Department.

#### **5.3.** Entertainment Acceptance

- a. Employees of the Group shall exercise proper care and judgment prior to accepting entertainment from external party. This is vital to safeguard the Group's reputation and to protect its employee from allegation of soliciting bribe or corruption.
- b. Any entertainment received by an employee of the Group from external party(s) requires declaration to the HR Department and/or Directors Office Department.

# 6.0 Corporate Social Responsibility

- a. All Corporate Social Responsibility ("CSR") related sponsorships and donations shall be made in accordance with Lagenda Properties' policies with prior approval by authorised personnel in line with the Delegation of Authority Matrix.
- b. Given the nature of Lagenda Properties' business, government agencies or local authority bodies may request for sponsorship and/ or donations in respect of CSR events. As part of Lagenda Properties' commitment to corporate social responsibility and sustainable development, as a general matter, Lagenda Properties provides such assistance in appropriate circumstances and in an appropriate manner.
- c. Such requests shall be examined for legitimacy and not be made to improperly influence a business outcome. The proposed recipient shall be a legitimate organisation and appropriate due diligence shall be conducted in particular to ascertain whether any public officials are affiliated with the organisation. Any red flags shall be resolved before committing any funds to the programme. Even requests determined to be legitimate shall be carefully structured to ensure that the benefits reach their intended recipients.
- d. If any employees or Directors are in any doubt as to whether a charitable contribution or social benefit is appropriate, Management shall seek legal consultation accordingly.

#### 6.1 Donation and Sponsorship

- a. As set out in the Code of Conduct and Ethics ("the Code"), employees shall ensure that all sponsorships and donations are not used as a subterfuge for bribery or used to circumvent or avoid any of the provisions of the Code, including in particular, the prohibition on bribery. Lagenda Properties needs to be certain that donations to foreign-based charities or beneficiaries are not disguised illegal payments to government officials, and shall ensure that the charity does not act as a conduit to fund illegal activities in violation of international anti-money laundering, anti-terrorism and other applicable laws.
- b. The Policy & Guidelines, in accordance with Lagenda Properties' commitment to contribute to the community coupled with its values of integrity and transparency, all sponsorships and donations shall comply with the following:
  - ensure such contributions are allowed by applicable laws;
  - obtain all the necessary internal and external authorisations;
  - be made to well established entities having an adequate organisational structure to guarantee proper administration of the funds;
  - be accurately stated in the company's accounting books and records; and
  - not to be used as a means to cover up an undue payment or bribery;

Examples of red flags to look out for are as follows:

- The proposed recipient /organisation have affiliations with a Public Official or their relatives are involved;
- The contribution is made on behalf of a Public Official;
- There is a risk of a perceived improper advantage for Lagenda Properties; or
- The proposed recipient is based in a high-risk country, the request comes from a high-risk country or the activity takes place in a high-risk country.
- c. Lagenda Properties requires employees to use good judgment and common sense in assessing the requests. When in doubt, employees shall seek for legal advice or escalate the matter to the Managing Director or BOD to determine the authenticity of such requests.
- d. Donation and sponsorship are only permissible with prior approval by the Managing Director or BOD. All donations and sponsorship payment shall be supported with an official letter of request from the requesting external party and proof of receipt.
- e. Donation or sponsorship which are more than RM30,000 are subject to approval by the Managing Director, while anything above RM200,000 are subject to approval by the BOD; in line with the Delegation of Authority Matrix.

#### 6.2. Education, and Sports & Recreational Sponsorships

Lagenda Properties has a sponsorship programme with the objective to provide educational and sports opportunities to deserving recipients to enable them to realise their potential and to contribute to the growth of Lagenda Properties, surrounding townships and the nation.

The awarding of sponsorships shall be based on strict guidelines and due diligence to ensure that only the most qualified and deserving recipients to receive the sponsorships. This is crucial to ensure that no element of corruption is involved in the giving out of



sponsorships. The selection of sponsorship recipients shall be based on approved criteria such as academic qualifications and assessment results.

The process of selection shall be transparent and the reasons for selection shall be properly recorded. If the sponsorships are to be awarded to foreign public officials or persons associated with foreign public officials' caution shall be exercised to ensure that the awarding of sponsorship would not violate any local laws and shall be in compliance with the approved sponsorship policy and guidelines of Lagenda Properties.

# 7.0 Facilitation and Extortion Payments

- a. Facilitation payment to external party, in particular, government officials, is strictly prohibited as it is seen as a form of bribery and corruption. Extortion payment to external party, on the other hand, is not categorised as an illegal activity by legal means, as the health, safety and liberty of one is paramount.
- b. The CFO shall maintain a record of such event and report the payment to the relevant authority.

#### 7.1. Facilitation Payment

- a. Facilitation payment to external party, in particular, government officials, is strictly prohibited as it is seen as a form of bribery and corruption, unless it can be proven that such payment is legitimate and supported by an official receipt.
- b. Facilitation payment shall not be in any way or form be disguised or translated in personnel renumeration package.
- c. Subject to the fulfilment of criteria in Clause 7.1(a), facilitation payment request may be approved by the Managing Director.

#### 7.2. Exception to Facilitation Payment (Extortion Payment)

- a. Extortion payment to any party shall not be made unless the employee(s) and or their families health, safety and or liberty are threatened.
- b. Subject to the fulfilment of criteria in Clause 7.2(a), extortion payment request may be approved by the Managing Director.

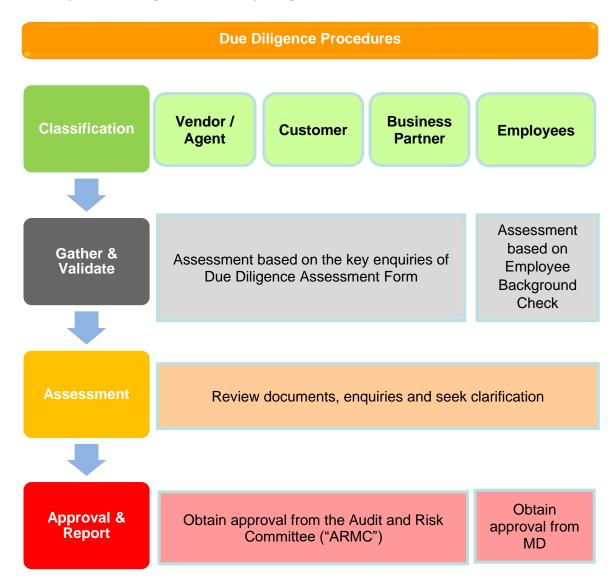
#### 8.0 Due Diligence Procedures and Dealing with External Parties

Lagenda Properties recognises the objective of due diligence procedures on customers, business partners, vendors and employees to evaluate the risk of bribery and corruption associated with these parties. This also serves as a basis for decision making, whether to accept or reject before entering into any contractual arrangement or business dealing.

Lagenda Properties shall require due diligence procedures to be applied on the key stakeholders below:

- i. Vendors or agents;
- ii. Customers;
- iii. Business partners; and
- iv. Employees.

The diagram below depicts the due diligence process flow:



#### **8.1.** Dealing with Vendors or Agents

- a. Lagenda Properties is committed to uphold the highest standard of ethics and integrity in all aspects of its procurement activities by:
  - i. Adhering to the procurement policies and procedures;
  - ii. Avoiding dealing with any vendor, sub-contractors, or agents who known or reasonably suspected of corrupt practices;
  - iii. Ensuring that all new vendors/ sub-contractors/ agents are subject to background assessment and conflict of interest check prior to registration and acceptance;
  - iv. Communicating the Policy & Guidelines requirements to vendor, subcontractors or agents;
  - v. All contracts / agreement entered with vendors, sub-contractors or agents to incorporate a provision whereby Lagenda Properties retains right to audit third party compliance with the Policy & Guidelines; and
  - vi. All agents are required to declare on their adherence to the Policy & Guidelines requirements.
- b. A Due Diligence Assessment Form shall be used in guiding Lagenda Properties employee to undertake an assessment on the vendors', sub-contractors', or agents' background and reputation, including their conflict of interest. The key components of vendor/ agent due diligence procedures cover the following but may vary depending on the circumstances:
  - i. Corporate profile;
  - ii. Company search via Suruhanjaya Syarikat Malaysia ("SSM") or equivalent authorities in the respective countries of operation;
  - iii. Financial background;
  - iv. Directorship;
  - v. Past records of criminal, bribery or corruption cases; and
  - vi. Potential conflict with existing employees or Director of the Group.
- c. The results and/ or any concern raised during this due diligence assessment shall be communicated to and with approval from the ARMC prior to entering into the relationship.

# 8.2. Dealing with Customers

- a. In ensuring that Lagenda Properties dealings with its customers complies with relevant rules, regulations and the Policy & Guidelines requirements, the safeguard procedures below are required:
  - i. All new customers are subject to background assessment and conflict of interest check prior to entering into a business dealing; and
  - ii. A standard ABAC clause shall be included in all contracts / agreement entered with customers to enable the Company to terminate the contract in the event of any proven bribery or corruption activities.

- b. A Due Diligence Assessment Form shall be used in guiding the employee of Lagenda Properties to undertake an assessment on the customers' background and reputation, including their conflict of interest. The key components of customers due diligence procedures cover the following but may vary depending on the circumstances:
  - i. Corporate profile;
  - ii. Company search via SSM or equivalent authorities in the respective countries of operation;
  - iii. Financial background;
  - iv. Directorship;
  - v. Past records of criminal, bribery or corruption cases; and
  - vi. Potential conflict with existing employees or Director of the Group.
- c. The results and/ or any concern raised during this due diligence assessment shall be communicated to the ARMC prior to entering into the relationship.

# 8.3. Dealing with Business Partners

- a. To improve the background assessment, a due diligence process shall be carried out with regards to any business partner who intend to enter into long terms business relationship with Lagenda Properties.
- b. Due diligence assessment shall be carried out to ensure business partner is not likely to commit bribery and corruption activities in the course of its partnership with Lagenda Properties. Conflict of interest check shall also be carried out during due diligence and make declaration to the Board during evaluation. The key components of business partner due diligence procedures cover the following but may vary depending on the circumstances:
  - i. Corporate profile;
  - ii. Company search via SSM or equivalent authorities in the respective countries of operation;
  - iii. Financial background;
  - iv. Directorship:
  - v. Past records of criminal, bribery or corruption cases; and
  - vi. Potential conflict with existing employees or Director of the Group.

#### 8.4. Dealing with Public Officials

A 'public or government official' is defined in the Code which includes, without limitation, candidates for public office, officials of any political party, and officials of state-owned enterprises other than Lagenda Properties. Caution shall be exercised when dealing with public officials. Providing gift, entertainment or corporate hospitality to public officials or their family/ household members is generally considered a 'red flag' situation in most jurisdictions.

Lagenda Properties shall not provide non-business travel and hospitality for any government official or his/her family/household members without permission from the Managing Director or BOD in consultation with a lawyer.

Other Lagenda Properties' policies and procedures on gift, entertainment and corporate hospitality shall also be abided by, copies of which can be obtained from the Human Resource Department.

If approval is given to provide gift, entertainment or corporate hospitality to public officials, the Management shall ensure that the value of gift, entertainment or corporate hospitality shall not exceed the statutory limit.

# 8.5. Dealing on Recruitment of Employees

- a. Background screening on shortlisted candidate(s) is required only for critical Management roles such as Finance, Company Secretarial, Human Resource, Sales & Marketing, and Procurement during the evaluation stage of recruitment process. A third-party consultant will be used in conducting the background screening.
- b. Key considerations prior to acceptance of shortlisted candidate(s) cover the following:
  - i. Past criminal records (if any);
  - ii. Potential fraud, bribery or corruption committed in the previous organisation;
  - iii. Verification of past employment or institution of learning references, where applicable; and
  - iv. Conflict of interest, i.e. relationship with any employee, vendor, customer or Director of the Group.
- c. Recruitment due diligence result shall be vetted by the Head of HR and approved by the Managing Director prior to acceptance of the candidate.
- d. Newly recruited employee(s) shall be provided with an onboarding programme, including the briefing on Lagenda Properties' ABAC Policy & Guidelines and the Code.

#### 9.0 Reporting Procedures on Suspected Bribery or Corruption Activities

Reference shall be made to the *Whistleblowing Policy & Guidelines Document* pertaining to reporting procedures on suspected bribery or corruption activities.

Whistleblowers are encouraged to report in good faith or to raise a concern about any attempted, suspected and actual bribery or corruptions activities that violates to the Policy & Guidelines at the earliest possible stage.

Upon making a disclosure in good faith, based on reasonable grounds and in accordance with the procedures pursuant to the *Whistleblowing Policies & Guidelines Document*, the whistleblower shall be protected from any form of retaliation within the Group.

#### 9.1. What to Report

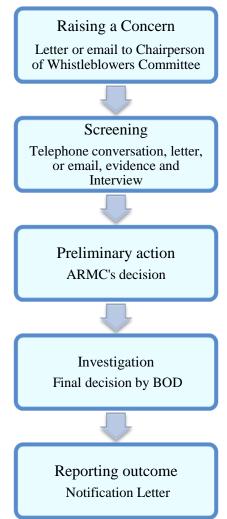
The key information or documents below are to be provided by the whistleblower to facilitate further investigation, if required:

- a. Whistleblower's contact information
  - i. Name (\*)
  - ii. Designation
  - iii. Contact Number
  - iv. Email Address (\*)

- b. Suspect's information
  - i. Name
  - ii. Designation
  - iii. Contact Number
  - iv. Email Address
- c. Complaints / concerns
  - i. Incident date
  - ii. Affected parties
  - iii. Incident or event location
  - iv. Supporting documents (where applicable)
  - v. Other details or information which may assist the investigation

# 9.2. How to Report

Whistleblowers shall report their concerns using the reporting channels as stated in the *Whistleblowing Policies & Guidelines Document*, which is available on the Lagenda Properties' website.



<sup>\*</sup> May leave the information blank if the whistleblower wishes to remain anonymous

#### 10.0 Internal / External Assessment

- a. As part of the internal monitoring process, CFO shall review the underlying controls of ABAC and identify any non-compliance incidences on a quarterly basis.
- b. If any of Lagenda Properties' key stakeholders as defined in Clause 8.0 are found to have breached any ABAC rules and regulations or this Policy & Guidelines, including willful non-disclosure of suspected bribery and corruption, such breach may result to the following actions taken:

Key stakeholders	Actions taken				
Employee	Disciplinary action by Lagenda Properties in accordance with the Code of Lagenda Properties which includes termination of employment.				
Vendor / agents / customers	<ul> <li>i. Subjected to BOD's approval, retain business dealings;</li> <li>ii. Discontinue business dealings with immediate effect;</li> <li>iii. Termination of contract with immediate effect; or</li> <li>iv. Legal proceedings if required.</li> </ul>				

b. Lagenda Properties will review and assess the adequacy and implementation of this Policy & Guidelines on a regular basis i.e. every three (3) years. Review and changes will also be made as and when required.

# 11.0 Training and Awareness Programme

- a. Annual training and awareness programme on ABAC shall be provided to Lagenda Properties' employees and key stakeholders as defined in Clause 8.0, as appropriate to their roles and taking into account the bribery risk assessment.
- b. Updates on this Policy & Guidelines with regards to its content as well as regulatory requirement affecting the ABAC practices shall be communicated to Lagenda Properties' employees and key stakeholders, defined in Clause 8.0.

# 12.0 Record-Keeping and Documentation

- a. All accounts, invoices, documents and records relating to dealings with third parties, such as clients, suppliers and business contacts, shall be prepared and maintained with completeness as well as compliance with relevant regulatory or statutory requirements.
  - Importance of proper and complete records to be maintained of all payments made to and from third parties in the usual course of business as these would serve as evidence of such payments were bona fide, and not linked to alleged corrupt and/or unethical conduct.
- b. Lagenda Properties is determined to uphold its commitment to maintain accurate and complete records, reflecting Lagenda Properties' highest ethical standards and accountability.

Lagenda Properties ensures any and all information in the Group's documents and record keeping processes shall not:

- i. Intentionally reflect a false or misleading entry in an official company record, report, file or claim;
- ii. Be represented in a falsified, omitted, misstated, altered, concealed in any manner or form or otherwise misrepresent the facts on the Group's records;
- iii. Engage in any scheme to defraud the Group's or any other individual; and
- iv. Encourage and allow any persons to compromise the accuracy and integrity of records.

This Anti-Bribery & Anti-Corruption Policy and Guidelines was reviewed and approved by the Board on 20 November 2023.